



FDF'S AMBITION 2025

Shaping Sustainable Value Chains



fdf food & drink
federation
passionate about food & drink

FOREWORD

We've come a long way, but there's more to do.

Initially launched in 2007, the Food and Drink Federation's Five-Fold Environmental Ambition brought together businesses across the food and drink manufacturing sector to look at how we as an industry could reduce our environmental impact. The Ambition originally set targets for cutting CO2 emissions, promoting more efficient use of water, reducing packaging, embedding environmental standards in transport practices and eliminating food waste to landfill.

Now, nearly a decade on, FDF members can look back with great pride on what they have achieved in these areas.

But ours is a forward looking industry.

Far from being content with what has already been delivered, our members have expressed a strong desire to go even further.

FDF's 'Ambition 2025 – shaping sustainable value chains' is the next step on our journey to help deliver a sustainable food system into the future. It is a journey that will see our industry continue to take a leading role to further improve resource efficiencies and address the wider sustainability agenda.

This will require a co-ordinated and concerted effort across the supply chain, but it is a challenge that our industry is ready to meet.

We know that environmental sustainability can go hand-in-hand with business growth and the important part this has to play in our commitment to be the first generation to leave the environment in a better state than we found it.

I am extremely proud of our innovative food and drink sector, which is world-leading. But there is always more we can do and I want us to build on this success to see UK food businesses boost productivity, use resources more efficiently and become more sustainable in the process.

The FDF's Ambition 2025 is a great example of how we can all play our part to drive efficiency and sustainability through the entire food supply chain.



Ian Wright
Director General,
FDF



Nick Vermont
Regional CEO McCain
Foods & Chair of the
FDF Sustainability
Steering Group



Rt Hon. Andrea Leadsom MP
Secretary of State for
Environment, Food
and Rural Affairs

FDF'S "AMBITION 2025 – Shaping sustainable value chains"

Our Vision: A thriving and sustainable UK food and drink industry that acts responsibly for the benefit of society and the environment.

Our Ambition: As the UK's largest manufacturing sector we will lead on collaborative transformations within the food and drink supply chain that enhance productivity and deliver environmental and social benefits to ensure safe, nutritious, affordable and sustainable food for all.

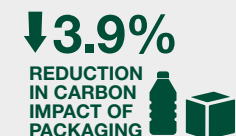
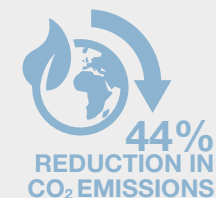
FDF's "Ambition 2025 – Shaping Sustainable Value Chains" builds on the success of our Five-Fold Environmental Ambition and is the next step on our journey to help deliver a more sustainable food system. In order to remain industry leading nearly a decade on, Ambition 2025 takes the Five-Fold forward with new commitments to take into account the ever changing sustainability agenda and the complexity of issues that are increasingly demanding a whole-chain approach.

The challenges of climate change, water stress, resource availability, population growth and changing demographics and patterns of consumption all combine to demand a new approach to build a global food system in which

the environmental base to deliver food security for future generations is not compromised. Delivering this will require concerted and coordinated action from all actors in the food chain including producers, processors, retailers, consumers, governments and wider civil society. As food and drink manufacturers, we are committed to playing our part.

Our Ambition covers the key areas where we believe we can, collectively as a sector, make the biggest positive impact and where we can enable change and solutions that help transform entire supply chains. As such it comprises two key elements: Resource Efficiency and Shaping Future Value Chains, supported by wider FDF work on nutrition, social and economic issues.

OUR ACHIEVEMENTS TO DATE:



CASE STUDY



CLIMATE CHANGE



OUR AMBITION

ACHIEVE A 55% ABSOLUTE REDUCTION IN CO₂ EMISSIONS BY 2025 AGAINST THE 1990 BASELINE.

FDF's commitment to deliver absolute reductions in CO₂ emissions from energy use in our UK manufacturing operations has been a key cornerstone of our Five-Fold Environmental Ambition which has delivered an impressive 44% reduction by 2014 from the 1990 baseline.

We are now setting a new ambition of achieving a 55% reduction by 2025. We have set this target to be fully in-line with, and indeed ahead of, UK carbon budgets which are set to deliver an 80% reduction in greenhouse gas emissions by 2050, commensurate with limiting global temperature rise to below 2°C.

To reinforce our new 2025 target we have also set a longer term ambition to achieve an 80% reduction by 2050.

We will assess and report progress towards the new 2025 target and longer term ambition on an annual basis. We will review our target by 2020 at the latest or earlier in light of our progress, or if economic circumstances suggest a review is needed. We will also review our longer term ambition to reflect how the outcomes of the 2015 Paris Climate Change Conference (COP21) are translated into any revised UK 2050 target.

Progress to date has been driven by a number of factors such as fuel switching, industry rationalisation and investment in new energy

efficient equipment and low carbon technology. Delivering further reductions will become more challenging and will require greater focus on new technology, process design and low carbon energy sources – particularly for heat production. Central to this will be the need to work with the Department for Business, Energy and Industrial Strategy (BEIS) during 2016 on the development and delivery of actions to take forward the Food and Drink Industrial Decarbonisation & Energy Efficiency Roadmap to 2050.

Looking outside of our own operations we recognise the UK food supply chain - from production to consumption – accounts for about 20% of UK greenhouse gas emissions. To target these wider food chain emissions, as a signatory to WRAP's Courtauld 2025 initiative, we fully support and will contribute to the commitment's target of achieving a 20% per person reduction in the greenhouse gas emissions associated with the production and consumption of food and drink in the UK.



MCCAIN

Good business practice and operational efficiency go hand-in-hand with sustainability. McCain is committed to acting sustainably from farm to fork, benefiting its whole supply chain and enabling the company to operate more efficiently.

An average of 70% of the McCain Whittlesey site's total electricity is now generated by three wind turbines and an anaerobic lagoon.

McCain have also removed a further 360 tonnes of CO₂ by transporting products in longer trailers.

“ At McCain, our 'It's all good' philosophy is key to the way we do business – a good company making good food to make people feel good.

“ FDF's Ambition 2025 embodies our commitment to being responsible custodians of the environment in which we operate. For McCain, working across our supply chain and in our own operations is key to achieving the sustainable and long-term development of our business.

Nick Vermont

Regional CEO McCain Foods & Chair of the FDF Sustainability Steering Group



CASE STUDY



FOOD WASTE



OUR AMBITION

SEND ZERO FOOD WASTE TO LANDFILL FROM MEMBERS' OWN DIRECT OPERATIONS FROM 2016 AND BEYOND.

REDUCE FOOD WASTE ACROSS THE WHOLE SUPPLY CHAIN FROM FARM TO FORK INCLUDING WITHIN MEMBERS' OWN OPERATIONS.

FDF members understand the importance of working collaboratively with stakeholders, including UK governments and NGOs, across whole supply chains in order to reduce food waste and improve resource efficiency.

Food and drink manufacturers have achieved significant reductions in food waste from within their own operations since the Five-Fold Environmental Ambition was first launched. However we realise there is still more that can be done, not only in members' own operations, but across supply chains to prevent food waste from occurring in the first place. This includes food waste reduction in the home, where the majority currently arises. To achieve this, we will engage with entire supply chains, including end consumers.

We will work to the food waste hierarchy where the aim is to avoid generating food waste in the first instance. As such, our

actions will focus on reducing avoidable food waste rather than production residues and inedible parts because of the stronger relevance to safeguarding future food security.

Where food waste prevention cannot be achieved, we will look to maximise its recovery across the food supply chain.

We will continue to lead by example and maintain our zero food waste to landfill ambition. As a signatory to WRAP's Courtauld Commitment 2025 we will also be making a contribution to the target to reduce UK food waste by 20% by 2025 per capita against a 2015 baseline.

APETITO



The energy, water, waste, resources and fuel saving initiatives introduced by apetito have saved money and focused the business on innovation and leadership in sustainability.

apetito sees food waste as the central issue within food chain sustainability. Food wastage has significant greenhouse gas impacts but also impacts wider society in terms of nutrition and our ability to feed the growing world population.

The company has halved factory food waste and ensured the remainder is directed to anaerobic digestion to produce electricity and generate agricultural soil improver. It aims to share ideas, inspire and work with suppliers and customers to enhance its focus on the avoidance of food waste. apetito is working with the wider food industry as part of the Courtauld Commitment 2025 to achieve carbon focussed packaging and resource efficiency.



Sustainability is simply about being an efficient and innovative business. The Five-fold Environmental Ambition has been the foundation of our environmental programme giving us direction and performance milestones that have enabled us to strengthen our business while work alongside suppliers and customers to progress towards a sustainable future.

Paul Freeston, CEO, apetito



CASE STUDY



PACKAGING



OUR AMBITION

MINIMISE THE IMPACT OF USED PACKAGING ASSOCIATED WITH FOOD AND DRINK PRODUCTS AND TO ENCOURAGE INNOVATION IN PACKAGING TECHNOLOGY AND DESIGN THAT CONTRIBUTES TO OVERALL PRODUCT SUSTAINABILITY.

FDF members have consistently demonstrated their commitment to reduce the carbon impact of food and drink packaging, including through their contribution to the three previous phases of the WRAP Courtauld Commitment.

Under our new ambition, we will continue working with our supply chain partners, including through participation in relevant WRAP activities, on initiatives that minimise the carbon impact of used packaging. This includes improving the recyclability of packaging, supporting the case for more consistent household waste collections and helping drive demand for recycle through maximising recycled content where appropriate. We will also maintain our zero packaging waste to landfill ambition.

Furthermore, we will encourage the development of new materials and the uptake of smarter packaging design to improve the essential functionality of packaging. In turn, this will improve the overall resource efficiency of our product supply chains. We will bring these elements together in the form of a sustainable packaging checklist which we are currently developing with Incpen (Industry Council for research on Packaging & the Environment). We will encourage members to apply this checklist to their own packaging systems.



PEPSICO

PepsiCo UK has achieved zero waste to landfill across all its UK manufacturing and logistics sites since 2011 as well as reducing the amount of waste from UK factories by 33% in the last four years. The company has also successfully transferred its Resource Conservation (ReCon) programme to its packaging partners and worked with retailers to cut carbon from its distribution network.

PepsiCo UK continues to look for innovative ways to cut packaging waste and some of the specific packaging achievements include:

- Introduced environmentally friendly bale packaging for Quavers that reduces outer packaging wrap by 30%.
- Juice brand Copella redesigned bottles to be up to 40% lighter, leading to a reduction of 1070 fewer tonnes of CO2.
- Redesigned Quaker Oat So Simple cases achieving a 30% reduction in the amount of corrugate used without negatively impacting on stacking strength.



“ We take our environmental and sustainability commitments seriously and we’re proud of the great strides we’ve made across the Five-Fold Environmental Ambition’s priority areas in recent years. It goes to the heart of what we call ‘Performance with Purpose’ where we’re working to minimise our impact on the environment and conserve natural resources through not just our own operations but our supply chain too.

Martyn Seal, European Sustainability Director, PepsiCo

CASE STUDY



WATER



OUR AMBITION

DELIVER CONTINUOUS IMPROVEMENT IN THE USE OF WATER ACROSS THE WHOLE SUPPLY CHAIN AND TAKE ACTION TO ENSURE SUSTAINABLE WATER MANAGEMENT AND STEWARDSHIP.

CONTRIBUTE TO AN INDUSTRY-WIDE TARGET TO REDUCE WATER USE BY 20% BY 2020 COMPARED TO 2007.

The efficient use of water across food and drink supply chains is not just an environmental goal, but a sound business decision. Global demand for water is increasing, putting pressure on freshwater supplies and ecosystems. While there is significant regional variation in water challenges, the global supply of fresh water is coming under ever increasing pressure. In the UK, several areas are already water stressed, with water quality also an issue.

For these reasons we will continue to contribute to an industry-wide target to reduce water use in our members operations by 20% by 2020 compared to 2007, as set out in Defra's Food Industry Sustainability Strategy (FISS) recommendations.

FDF is committed to working with WRAP and other stakeholders on developing, within Courtauld 2025, a target and/or indicator to track water use both in terms of operational efficiency and reducing impacts across supply chains. In addition, we will signpost

members to suitable tools and guidance to encourage them to assess water related risks in their own operations and across their supply chains to ensure sustainable water management and stewardship.

FDF will also work closely with Defra on developing priority areas for the Government's long term plan for the environment in order to ensure that it reflects the importance of water to the agri-food sector.

IVAN WOOD & SONS



Ivan Wood & Sons have demonstrated a strong commitment to water conservation spanning many years, and continue to look for new and innovative ways to reduce water use.

In 2015 the company was granted a patent for its Peel Tech water filtration system that allows waste to be separated from water.

The company is also working on a rainwater harvesting system which could further allow Ivan Wood & Sons to capture an extra 500,000 litres of water annually.

Alongside these reductions in water use, in 2006 the company bored its land for spring water that now supplies 100% of the site's business and domestic water needs. By not using Mains Water Ivan Wood & Sons have not only made a significant reduction in water use, but enjoy annual savings of up to £24,000.

Over the past decade we have implemented a wide range of policies, systems and initiatives such as renewable energies, working in partnership with local suppliers, using preservative-free, organic preparation products and developing a brand new technology to reduce waste water discharge. This is not only helping the environment but is providing real competitive advantages for the business.



Malcolm Wood, Managing Director, Ivan Wood & Sons.

CASE STUDY

TRANSPORT

OUR AMBITION

REDUCE THE ENVIRONMENTAL IMPACT OF OUR MEMBERS' TRANSPORT OPERATIONS, WHETHER FROM OWN FLEET OPERATIONS OR THIRD PARTY HAULIERS, IN TERMS OF BOTH CARBON INTENSITY AND AIR QUALITY ASPECTS.

EMBED A FEWER AND FRIENDLIER FOOD MILES APPROACH WITHIN FOOD TRANSPORT PRACTICES.

Following the success of the FDF Five-Fold Environmental Ambition we have updated our Fewer and Friendlier Food Miles 10 Point Checklist covering a range of environmental standards including those which contribute to a reduction of nitrogen oxide and particulate emissions. We will encourage members to embed this Checklist within their own transport operations and/or ask their third party hauliers to do so.

As part of our Five-Fold Environmental Ambition transport commitment, FDF members have already been making a contribution to the Logistics Carbon Reduction Scheme (LCRS) administered by the Freight Transport Association. This scheme is currently on track to meet its carbon intensity reduction target for 2015. We will be encouraging the Freight Transport Association to work towards setting a further target beyond 2015 and once agreed, will consult with members on aligning our new ambition to it.

FDF will also continue to work with other stakeholders to encourage greater collaboration and sharing of best practice around transport and logistics activities, including IGD's Efficient Consumer Response Programme and its Reducing Wasted Miles initiative.

FDF's 10-Point Checklist for Greener Food Transport

- Maximising vehicle loading
- High ratio of trailers to tractors
- Compliance with the latest EU emissions standard
- Use of vehicle telematics
- Collaboration to reduce empty running
- Increase usage of rail and/or ship
- Supporting innovation and promoting best practice
- Driver training
- Vehicle maintenance including refrigerated transport
- Use of alternative fuels

WARBURTONS



As a member of the LCRS, Warburtons has carried out an award winning project to install a telematics system across its 750 strong secondary distribution fleet to reduce fuel and carbon emissions. The company used Mercedes-Benz FleetBoard telematics system and also implemented FleetBoard's Vehicle Management Performance Analysis Program which provided detailed feedback on the performance of each truck and driver.

Factors such as vehicle weight and routes as well as driving characteristics including harsh braking, over revving and gear changes were recorded. Initially the FleetBoard system was trialled in five vehicles, delivering an 8 per cent reduction in fuel consumption and carbon emissions, exceeding expectations. A second trial including 30 vehicles confirmed this reduction was a realistic target.

Drivers were scored, enabling them to be trained accordingly and site champions drove local engagement. Two FleetBoard employees joined the implementation team to steer the whole process. Following roll out across the entire secondary distribution fleet, the project achieved great results, reducing diesel consumption by 11% over the last 2 financial years, giving a reduction of 4028 tonnes of CO2e.

As a result of the introduction of this system, Warburtons was proud to be named Fuel Efficient Operator of the Year at the LCRS awards (2015).



Our family values are at the heart of everything we do. We are committed to reducing our impact on the environment and FDF's Ambition 2025 closely aligns with our approach to business. Our award winning FleetBoard telematics system has significantly cut our carbon emissions, contributing to our wider objectives in improving outcomes for our people, our business and the communities we work with.

Brett Warburton, Executive Director, Warburtons



SHAPING FUTURE VALUE CHAINS

Through collaboration and engagement with members and external stakeholders, we will work to build resilient and sustainable value chains into the future.

While recognising resource efficiency is a key aspect of sustainable food systems, our new commitment on shaping future value chains acknowledges this complex concept requires a much broader remit which also covers economic and social dimensions. With the global population predicted to reach 9.3 billion by 2050, food demand is expected to increase by 50-70%. Coupled with the effects of climate change, the global food system is set to face unprecedented pressures over the coming decades. Having a cohesive vision of environmental and social sustainability will help companies navigate this increasingly uncertain business landscape and develop new models for growth.

These challenges are all taking place against a wider backdrop of ever changing expectations. The launch and adoption of the UN's Sustainable Development Goals

(SDGs) and the Paris Agreement at the UN Climate Conference (COP21) in 2015, are driving an unprecedented movement of private sector action. Food plays an important role within this agenda, with the SDGs providing a useful framework for states and actors in the food supply chain.

As the supply chain is where social, environmental and business risks converge for food and drink companies, delivering a food system which ensures the sustainable supply of nutritious, affordable and high-quality food will require coordinated action from all actors in the food chain. Compared to resource efficiency this is a relatively new area of focus for FDF, but we believe we can play a positive role in building resilient and sustainable value chains into the future, with a focus on two key areas: **sustainable supply chains** and **natural capital**.



SUSTAINABLE SUPPLY CHAINS



OUR AMBITION

TO PROMOTE THE RECOGNITION AND UPTAKE OF SUSTAINABILITY STANDARDS AND INITIATIVES IN THE FOOD AND DRINK SECTOR.

There are many compelling reasons for taking action to improve social and environmental impacts throughout the supply chain. Ultimately though, through supply chain sustainability, companies protect the long-term viability of their business and secure social license to operate.

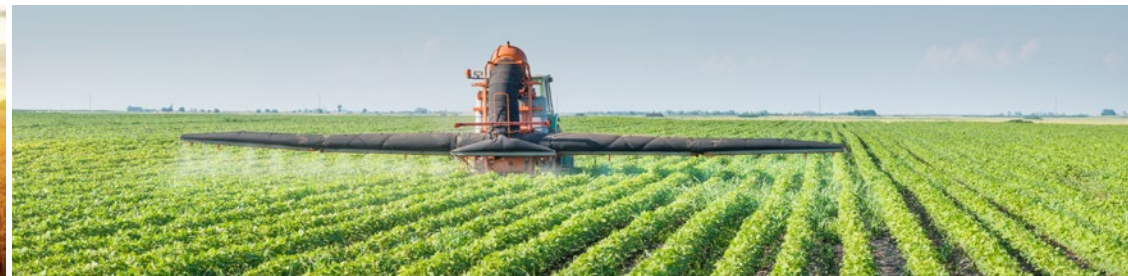
The uptake of sustainability schemes to drive responsible and sustainable sourcing has already made significant progress, with many new initiatives emerging. These schemes are now adopting a more holistic approach, addressing environmental, social and economic aspects of sustainability. Many food and drink companies now recognise a sustainable supply chain is no longer just an optional nice to have but a business imperative, and many FDF members are already fully committed in this area.

But the landscape has become saturated,

with a clear pattern of duplication and overlap amongst many standards emerging. Consequently, there is general consensus on the need for all food chain stakeholders to work together in a coordinated way to advance a company's supply chain objectives, particularly for issues that are too challenging and complex to tackle alone.

Building on FDF's guide developed under the Five-Fold Ambition – 'Sustainable Sourcing: Five Steps Towards Managing Supply Chain Risk', FDF intends to promote the recognition and uptake of sustainability standards and initiatives in the food and drink sector.

Through developing a comprehensive online signposting tool, we will provide members with practical and meaningful guidance, supporting a shift towards integrating sustainable sourcing into decision making at all levels throughout the supply chain.



CASE STUDIES



SUSTAINABLE SUPPLY CHAINS



McCain Foods is proud of its British agricultural heritage and works closely with over 300 Red Tractor Farm assured growers in the UK to ensure high quality potatoes are grown in the most sustainable and efficient way possible, whilst promoting farming best practice.

As the largest purchaser of British potatoes, ensuring extensive traceability across the supply chain is key. As such, all McCain main crop growers in the UK are supplied by the company's dedicated seed business in Scotland, ensuring high quality raw material and increased product assurance.

Long term partnerships are essential to ensuring a sustainable and resilient supply chain. McCain offers its growers multiple year contracts that reflect input cost variances and encourage on-farm efficiencies – allowing growers to take a long term view on investment in their own operations. Through the support of dedicated McCain agronomists, they support ongoing knowledge transfer and support is also given via the McCain Good Agricultural Practices programme.

“As the largest purchaser of UK potatoes, we're proud of our unique relationship with UK agriculture and our long term partnerships with our growers. Working directly with over 300 British potato growers, many of whom are in their third generation of supplying McCain, these partnerships are key to achieving a sustainable and resilient supply chain.

Nick Vermont, Regional CEO McCain Foods & Chair of the FDF Sustainability Steering Group



Warburtons has established a long term partnership approach to working with its farmers, enabling the business to ensure consistency of quality and supply, as well as confidence that the wheat is grown under a back drop of sustainable thinking.

The bakery brand's unique, hands-on relationship with its farmers is facilitated by Openfield, a British grain co-operative. The contract has been running for almost 20 years, making it the longest-running contract in the UK cereal supply chain.

Under new five year contracts implemented in 2016, Warburtons has moved to integrate focused activities that enhance both environmental and social sustainability. This is represented both in its supply contract with Openfield and duly reflected in farming contracts provided by Openfield to the farmers.

“At Warburtons we work with likeminded farmers, where sustainability is seen as integral to success and where market and environmental volatility can be managed by working in long term partnerships.

Michael McDermott
Corporate Sustainability Manager, Warburtons

In taking a partnership approach to working with its farmers, Warburtons is able to define the standards at each stage of the growing process and make sustainability an integral measure of success in the future. It also ensures that the Warburtons business and its farmers can contribute to produce quality products in the most sustainable way, working in partnership with a long-term view.



A vibrant cocoa supply chain is essential for the future of chocolate and we're leading its transformation by getting involved on the ground. We work with our employees, supply chains and communities to protect the well-being of our planet focussing on those areas where we can have the greatest impact

Glenn Caton
President, Mondelez Northern Europe



As the world's largest chocolate company and buyer of cocoa, Mondelez International is committed to ensuring a sustainable cocoa supply chain. The Cocoa Life program is a long-term \$400 million investment to empower 200,000 cocoa farmers and reach over one million community members in six key cocoa growing origins by 2022.

Mondelez published its first progress report on the Cocoa Life sustainability program in February 2016, highlighting the wide ranging impact and efforts to date across its six cocoa-growing regions: Ghana, Côte d'Ivoire, Indonesia, Dominican Republic, India and Brazil. Since its inception in 2012 to the end of 2015, Cocoa Life reached 76,700 farmers in nearly 800 communities, establishing a strong foundation and framework for the program. Results also show Cocoa Life farmers' incomes increased 49 percent and cocoa yields increased 37 percent more than the control communities.



CASE STUDY



NATURAL CAPITAL



OUR AMBITION

WORK TO INCREASE AWARENESS OF NATURAL CAPITAL AMONGST MEMBERS, PROMOTING THE BUSINESS BENEFITS AND SUPPORTING A SHIFT TOWARDS INTEGRATING NATURAL CAPITAL INTO DECISION MAKING.

According to the Natural Capital Committee for England, “Natural Capital refers to the elements of nature that produce value (directly and indirectly) to people, such as the stocks of forests, rivers, land, minerals and oceans”.

The most obvious ecosystem services include the food we eat, the water we drink and the plant materials we use for fuel, building materials and medicines. But for many years these dependencies have been taken for granted, with nature often being undervalued and overlooked in decision making. As such, we are over-exploiting our finite natural capital and running the risk of local, regional or even global ecosystem collapse. Businesses that fail to adapt their business models to the economic reality of diminishing resources run the risk of supply chain disruptions and ultimately, dwindling profits.

With no company immune, natural capital is fast becoming a priority business issue, with some of the world's largest companies understanding the profound business imperative for safeguarding natural resources. By understanding how they impact and depend upon natural capital and the risks and/or opportunities associated

with these relationships, businesses will be able to tangibly integrate nature into their decision making. There are many tools available to help companies with this process. The Natural Capital Coalition, for example, has developed the world's first [Natural Capital Protocol](#), a standardised framework designed to identify, measure, and value impacts and dependencies on natural capital.

To support a shift towards integrating natural capital in decision making, FDF, with support from external stakeholders, will play an active role to increase awareness of natural capital amongst members, alongside the business benefits for valuing it. FDF will also look to influence the debate and to help achieve this, has signed up as members to the Natural Capital Coalition. We will also look to consult on the Government's long term plan for the environment, of which natural capital is expected to form a core component.

NESTLÉ



Good Food, Good Life

Nestlé believe that treating natural capital as a valuable business asset is a key part of what it means to be a sustainable business. As such, they strive to understand and manage their dependencies and impacts on natural capital throughout both their operations and supply chains.

Working with Wild Business, an independent consultancy that specialises in helping businesses engage with the natural environment, Nestlé have begun to roll out a programme of natural capital assessments across all their sites in the UK. Along with engaging with multi-stakeholder industry organisations such as through the Natural Leaders Platform, part of the Cambridge Institute for Sustainable Leadership, they are also working with the environmental charity and think tank Green Alliance on a new policy framework to preserve and enhance natural capital in the UK. By working in partnership with other organisations, they believe they can better understand their impacts across the value chain, and share knowledge and shape policy for the benefit of others.

They aim to pass on the lessons they've learned about natural capital throughout their supply chain and encourage biodiversity not

just in their own sites, but also in land owned by their First Milk farmers. So far, seven dairy farmers who supply their Girvan factories in Scotland have planted wildflower meadows on their land. They are also working on catchment management and flood mitigation programmes in their upstream dairy supply chain, working with farmers and other partners including The Rivers Trust, to develop holistic management plans.



“We recognise that the long term success of Nestlé is dependent on the products and services provided by the natural world. This is why we are committed to developing our business in a way that safeguards natural capital, and in particular biodiversity and ecosystems services.”

Fiona Kendrick, Chairman & CEO, Nestlé UK Ltd.

About FDF

The Food and Drink Federation is the voice of the UK food and drink industry, the largest manufacturing sector in the country. Our sector directly employs around 400,000 people and accounts for almost 16% of the UK's total manufacturing sector by value. We are an essential partner to UK farmers, buying the bulk of what they produce.

Our membership comprises manufacturers of all sizes as well as trade associations dealing with specific sectors of the industry. In representing the interests of our members, we focus on the following core priorities:

- **Food Safety and Science**
- **Health and Wellbeing**
- **Sustainability**
- **Competitiveness**



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